on+y a recommendation for t!e; embers!i\$ &ffice and "ommittee to furt!er e-\$+ore and test t!is mode+)

- : %c! edu+e a regu+ar re1iew of t! e &\$eraBng Agreement)
- : A process and timeline for the above recommendations is to be determined in consultation with the divisions and the executive director."

## Our Response

- 1) !e ALA & serating Agreement 2\$ages 23,3A5 defines ALA \$o+icy re-tated to di1isions inc-tuding go1ernance, standards and \$rograms, and financia+ re-tations! i\$s) The OA has not been fully reviewed for 30 years. We agree it is +ong \$ast time to do so/t! at regu-tar re1iews going forward are essentia+/ and t! at t! e re1iew \$rocess re0uires trust to be successfu+) We a+so note t! at t! e +ast time t! e &A was a\$\$ro1ed e-tensi1e, regu-tar re1iews were written into \$o+icy 2see ALA Po+icy; anua+ A)4)3)4)4 Pur\$ose, %co\$e, ?m\$+ementation, #e1iew Process, and Definitions5 but t! is ! as not !a\$\$ened) Cow wi++t! e current recommendation be different to ensure regu-tar re1iews occurD Any maxor re1ision to t! e &A, as wit! c! anges to by+aws, wi++! a1e maxor im\$acts on di1ision autonomy and function)
- !e descri\$tion of t! e re1iew \$rocess, 8 !is re1iew may inc\*ude but is not limited to a re1iew of by\*aws, dues, and dues structures,9 is so 1ague t! at conscientious members wou\*id! a1e no idea of w! at t! ey were 1oting to su\$\$ort in t! e %"&" recommendations) A c\*ear time\*ine, \$rocess, and s\$ecific sta\*e! o\*der grou\$ must be de1e\*o\$ed and defined before di1ision members can act \*now\*edgeab\*y) We recogni.e t! at %"&" is in t! e \$rocess of c! arging an im\$\*ementation team to do a c\*oser re1iew) !is wor\* must be com\$\*eted before "ounci+and members! i\$ 1otes ta\*e \$\*ace and ALA(s new '-ecuti1e Director s! ou\*id! a1e t! e o\$\$ortunity to weig25997(c)-1.72555(\*)0.(e)-2.95867(d)1(c)-1.

%ince ALA wi+! a1e a new '-ecuti1e Director in \$+ace soon, time s! outd be anowed for t!e'D to re1iew, assess, and identify w! at c! anges s6! e would su\$\$ort to t!e &\$erating Agreement and by+aws in consultation wit! di1ision staff and member readers) I nti+t!en, and unti+we! a1e t!e anci-hary draft documents t! at s! ow more s\$ecifica+y! ow t!e recommendations would be im\$+emented for di1isions, as we+as a better understanding of ALA(s financia+\$icture, we cannot ta\*e a \$osition on %"&'(s recommendations) We rea+i.e muc! of t! is goes beyond %"&'(s sco\$e and be+ie1e t! at senior ALA readers and staff can, and s! ould, begin to address t! is missing materia+immediate+y and trans\$arent+y) ALA finances must be included in t!e conte-t of t! ese discussions) We need a crear understanding of t!e financia+im\$+ications and t!e financia+sustainabi+ity of t!e new mode+as we+as a crear understanding of t!e ro-e of di1isions wit! in ALA)

We again want to ta\*e t! is o\$\$ortunity to t! an\* you for your ! ard wor\*, \$assion, and 1ision for a new ALA) We +oo\* forward to wor\*ing wit! you to draft t! e new aut! ori.ing documents for ALA)

#es\$ectfu+v,

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A"#L Board, Jaren; unro, President
PLA Board, #amiro %a+a.ar, President
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; ary ' ++en Da1is, A"#L ' -ecuti1e Director
Barb; aci*as, PLA ' -ecuti1e Director
; ary K! i*as, ALA ' -ecuti1e Director
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